



**CERTIFICATE OF INCORPORATION
OF A
PRIVATE LIMITED COMPANY**

Company Number **16980807**

The Registrar of Companies for England and Wales, hereby certifies that

BARRETT'S BUSINESS GROUP LTD

is this day incorporated under the Companies Act 2006 as a private company, that the company is limited by shares, and the situation of its registered office is in England and Wales.

Given at Companies House, Cardiff, on **22nd January 2026**.

The above information was communicated by electronic means and authenticated by the Registrar of Companies under section 1115 of the Companies Act 2006



Companies House



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES

COMPANY HAVING A SHARE CAPITAL

**Memorandum of Association of
BARRETT'S BUSINESS GROUP LTD**

Each subscriber to this memorandum of association wishes to form a company under the Companies Act 2006 and agrees to become a member of the company and to take at least one share.

| Name of each subscriber | Authentication |
|--------------------------------|------------------------------|
| TYLER BARRETT | Authenticated Electronically |

Dated: 21/01/2026